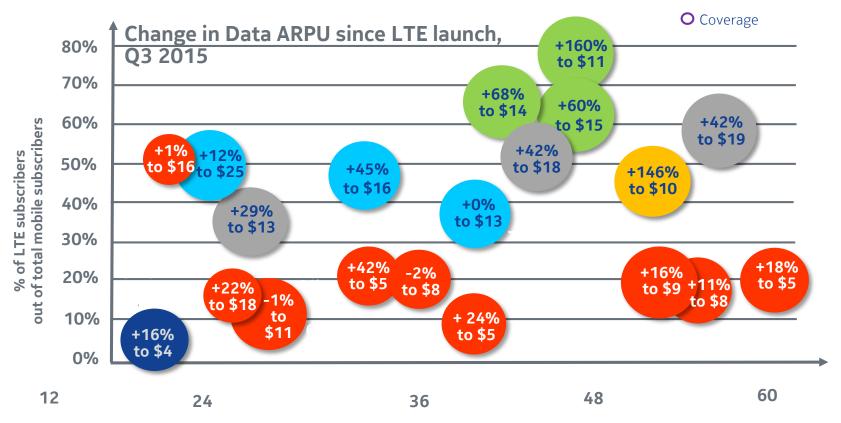
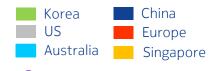


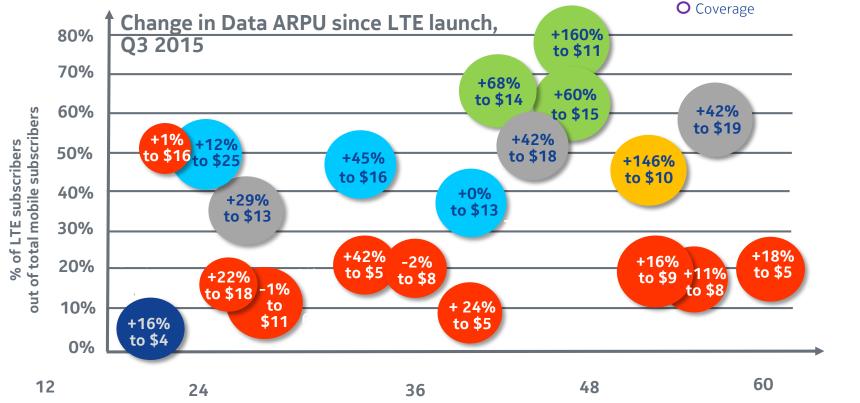
#### Time since launch does not determine LTE success: Q3 2015







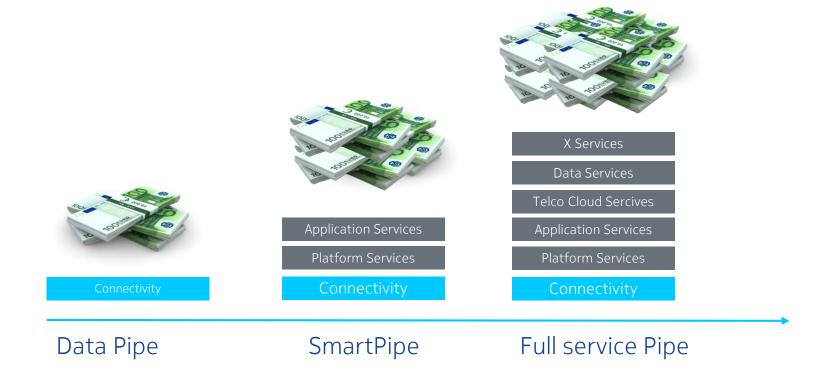






### But why should you target to have a high number of 4G subscribers?

Because it is the foundation for your future business!





#### World of disruptions



- Internet players dominate mobile services and address billions of mobile users
- Mobile device ecosystems dominated by Google & Apple. Chinese vendors like Xiaomi getting momentum
- Operators with data and communication bundles
- Fast, agile & innovative application, content & service development
- Partnerships everywhere and high importance of developer ecosystems
- Internet of Things ecosystem game

# Internet innovations Messaging & Convergence Services Google Cloud Platform Pay Pay HomeKit HealthKit Internet of things Convergence Convergence Convergence Convergence Convergence Convergence Convergence Things T



To fully capture the Industry 4.0 and IoT opportunities, four main challenges have to be overcome in Europe

# Robust connectivity

4G coverage to pave the way for 5G

## Strong ecosystems

vertical-specific insights, domain knowledge, new partnerships

2

## Regulatory framework

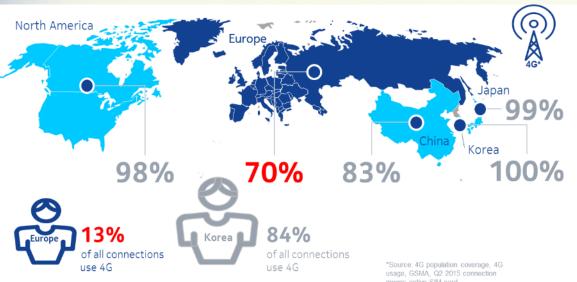
3

#### Be ambitious

4



## 4G is the foundation of 5G - Industry 4.0 and IoT will suffer from white spots



US, China, Korea and Japan did a good job in 4G – Europe lags behind



An ambitious roadmap to 5G & IoT Europe's 5G launch in 2020

Winning Europe - UEFA EURO 2020\*

• Flag-ship event!

 Launch commercial 5G in selected UEFA cities

Showcase first 5G IoT applications



